

## Emotional intelligence and burnout among medical officers of twin cities in Pakistan

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### Abstract

**Objective:** To compare the level of burnout and emotional intelligence among junior and senior medical officers.

**Methods:** The cross-sectional observational study was conducted at the Department of Applied Psychology, Government College Women University, Faisalabad, Pakistan, from February to December 2017, and comprised medical officers of either gender aged 25-45 years with professional experience 1-10 years enrolled from different government and private hospitals of Faisalabad and Lahore. Data was collected using Schutte Emotional intelligence Test and Professional Quality of Life scale. Data was analysed using SPSS 21.

**Results:** Of the 160 subjects, 90(56.3%) were male and 70(43.8%) were female medical officers. The overall mean age was  $29.39 \pm 4.65$  years, Further, 95(59.4%) subjects had professional experience 1-2 years, while 65(40.6%) had 3-10 years. Junior medical officers experienced significantly higher level of burnout and emotional intelligence compared to the seniors ( $p < 0.05$ ).

**Conclusion:** Junior medical officers were found to have significantly higher level of burnout and emotional intelligence compared to the seniors.

**Keywords:** Burnout, Medical officers, Emotional intelligence, T-test. (JPMA 72: 1311; 2022)

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### Introduction

Emotional intelligence (EI) refers to the ability to identify and manage one's own emotions, as well as those of the others.<sup>1</sup> An assessment of EI in emergency medicine residents suggested that EI was higher in females (107) than the males (101).<sup>2</sup> Comparative study on EI and quality of care practices by nurses and doctors towards their patients concluded that patients perceived their medical officers (MOs) as having more EI than the nurses.<sup>3</sup> EI is a solid forecaster of a medical residents' wellbeing. Computing EI can likely recognise individuals expected to flourish in the medical profession.<sup>4</sup>

Burnout is a state of mental exhaustion caused by the physician's professional life, categorised by emotional exhaustion, depersonalisation and a reduced sense of achievement.<sup>5</sup> Many MOs experience variable episodes of burnout throughout their careers, but few can cope without consequences. Prevalence of burnout among MOs ranges from nil to 80.5%.<sup>6</sup> Burnout is generally high among clinicians worldwide, while the particular rates fluctuate by nation, medical field, practice background, gender and vocation phase. Burnout can have devastating consequences for the affected doctors, their colleagues, patients and the healthcare system.<sup>7</sup>

In Pakistan, a study favoured treating the cause, not the

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symptoms, of burnout.<sup>8</sup> The levels of burnout were rather high among MOs in Taiwan. Age, gender, field, work hours, and work-loads were prominent features allied with burnout.<sup>9</sup> Burnout and personality among primary care MOs showed that about 40% reported low levels of success, 35% described high levels of emotional exhaustion, and 20% conveyed high levels of depersonalisation connecting to high stages of burnout.<sup>10</sup>

The current study was planned to compare the level of burnout and EI among junior and senior MOs.

### Subjects and Methods

The cross-sectional observational study was conducted at the Department of Applied Psychology, Government College Women University, Faisalabad, Pakistan, from February to December 2017. After approval from the institutional ethics review committee, the sample size was calculated using G-Power 3.1.9.4 software<sup>11</sup> with alpha value 0.05, effect size 0.8 on the basis of two-tail calculations with the desired statistical power of 0.99.

The sample was raised using stratified random sampling technique from different government and private hospitals of Faisalabad and Lahore after taking permission from respective hospital administrations. Those included were MOs of either gender aged 25-45 years with professional experience 1-10 years. Those outside the age and experience range were excluded. Those with work experience 1-2 years were defined as junior MOs (JMOs), and those with 3-10 as senior MOs (SMOs).

**Appendix-A:**

**Emotional Intelligence Scale (SSEIT)**

**Instructions:** Indicate the extent to which each item applies to you using the following scale:

1 = strongly disagree ; 2 = disagree; 3 = neither disagree nor agree; 4 = agree  
5 = strongly agree

- \_\_\_ 1. I know when to speak about my personal problems to others.
- \_\_\_ 2. When I am faced with obstacles, I remember times I faced similar obstacles and overcame them.
- \_\_\_ 3. I expect that I will do well on most things I try.
- \_\_\_ 4. Other people find it easy to confide in me.
- \_\_\_ 5. I find it hard to understand the nonverbal messages of other people.
- \_\_\_ 6. Some of the major events of my life have led me to re-evaluate what is important and not important.
- \_\_\_ 7. When my mood changes, I see new possibilities.
- \_\_\_ 8. Emotions are some of the things that make my life worth living.
- \_\_\_ 9. I am aware of my emotions as I experience them.
- \_\_\_ 10. I expect good things to happen.
- \_\_\_ 11. I like to share my emotions with others.
- \_\_\_ 12. When I experience a positive emotion, I know how to make it last.
- \_\_\_ 13. I arrange events others enjoy.
- \_\_\_ 14. I seek out activities that make me happy.
- \_\_\_ 15. I am aware of the nonverbal messages I send to others.
- \_\_\_ 16. I present myself in a way that makes a good impression on others.
- \_\_\_ 17. When I am in a positive mood, solving problems is easy for me.
- \_\_\_ 18. By looking at their facial expressions, I recognize the emotions people are experiencing.
- \_\_\_ 19. I know why my emotions change.
- \_\_\_ 20. When I am in a positive mood, I am able to come up with new ideas.
- \_\_\_ 21. I have control over my emotions.
- \_\_\_ 22. I easily recognize my emotions as I experience them.
- \_\_\_ 23. I motivate myself by imagining a good outcome to tasks I take on.
- \_\_\_ 24. I compliment others when they have done something well.
- \_\_\_ 25. I am aware of the nonverbal messages other people send.
- \_\_\_ 26. When another person tells me about an important event in his or her life, I almost feel as though I have experienced this event myself.
- \_\_\_ 27. When I feel a change in emotions, I tend to come up with new ideas.
- \_\_\_ 28. When I am faced with a challenge, I give up because I believe I will fail.
- \_\_\_ 29. I know what other people are feeling just by looking at them.
- \_\_\_ 30. I help other people feel better when they are down.
- \_\_\_ 31. I use good moods to help myself keep trying in the face of obstacles.
- \_\_\_ 32. I can tell how people are feeling by listening to the tone of their voice.
- \_\_\_ 33. It is difficult for me to understand why people feel the way they do.

Source: Schutte, N. S., Malouff, J. M., Hall, L. E., Haggerty, D. J., Cooper, J. T., Golden, C. J., & Dornheim, L. (1998). Development and validation of a measure of emotional intelligence. *Personality and Individual Differences*, 25, 167–177.

After taking informed consent from the participants, data was collected using a demographic sheet. EI was measured using the Schutte Self-report Emotional Intelligence Test (SSEIT) (Appendix-A),<sup>12</sup> which has perception of emotion (POE), utilisation of emotions (UOE), managing others’ emotions (MOTE), and managing own emotions (MOE) subscales. It has 33 self-report items scored on a Likert scale ranging from 1 = strongly disagree to 5 = strongly agree. The total of the subscales generate the scale score, ranging 33-165, with higher scores

**Appendix-B:**

**PROQOL**

Select the number that honestly reflects how frequently you experienced these things in the last 30 days.

1=Never; 2=Rarely; 3=Sometimes; 4=Often; 5=Very Often

S. No.	Statements	1	2	3	4	5
1	I am happy.					
2	I feel connected to others.					
3	I am not as productive at work because I am losing sleep over traumatic experiences of a person I help.					
4	I feel trapped by my job.					
5	I have beliefs that sustain me.					
6	I am the person I always wanted to be.					
7	I feel worn out because of my work.					
8	I feel overwhelmed because my workload seems endless.					
9	I feel "bogged down" by the system.					
10	I am a very caring person.					

B. Hudnall Stamm, 2009-2012. Professional Quality of Life: Compassion Satisfaction and Fatigue Version 5 (ProQOL). [www.proqol.org](http://www.proqol.org). This test may be freely copied as long as (a) author is credited, (b) no changes are made, and (c) it is not sold. Those interested in using the test should visit [www.proqol.org](http://www.proqol.org) to verify that the copy they are using is the most current version of the test.

indicating better EI).

Burnout was measured using the Professional Quality of Life Scale (ProQOL)(Appendix-B),<sup>13</sup> which has 10 items scored on 5-point Likert scale. Items 1, 2, 5, 6 and 10 are reverse-scored. A high score on the scale indicates higher level of burnout.

Data was analysed using SPSS 21. Independent sample t-test was used as appropriate. P<0.05 was considered statistically significant.

**Table-1:** Demographic data of the sample.

Variables		n (%)
Gender	Male	90 (56.3)
	Female	70 (43.8)
Age (years)	25-35	146 (91.3)
	36-45	14 (8.8)
Education	MBBS	84 (52.5)
	FCPS Part 1	76 (47.5)
Marital status	Married	86 (53.7)
	Unmarried	74 (46.3)
Organisation	Public	119 (74.4)
	Private	41 (25.6)
Living Area	Rural	38 (23.8)
	Urban	122 (76.3)
Monthly income	30K-65K	82 (51.3)
	66K-above	78 (48.8)
Experience	1-2Year (Probation)	95 (59.4)
	3-10 year	65 (40.6)

MBBS: Bachelor of Medicine, Bachelor of Surgery. FCPS: Fellow of the College of Physicians and Surgeons.

**Table-2:** Reliability index, item details, number of items, scoring range, cut-off scores, and mean values of the subscales (n=160).

Scale	Item Numbers in Scale	Scoring Range	Cut-off Score	Mean±SD	Total items	Chronbach's Alpha
Burnout	1-10	10-50	25	34.87±5.39	10	0.67
MOTE	1,4,11,13,16,24,26,30	8-40	20	30.33±3.95	8	0.55
MOE	2,3,10,12,14,21,23,28,31	9-45	23	33.87±4.64	9	0.68
POE	5,9,15,18,19,22,25,29,32,33	10-50	25	35.96±5.20	10	0.60
UOE	6,7,8,17,20,27	6-30	15	23.27±3.94	6	0.70
EI	1-33	33-165	83	123.43±14.77	33	0.85

MOTE: Managing others' emotions, MOE: Managing own emotions, POE: Perception of emotions, UOE: Utilisation of emotions, EI: Emotional intelligence.

**Table-3:** Work experience related to EI and burnout among the medical officers.

Variable	Experience	n	Mean±SD	t-test	p-value	Cohen's d
Burnout	Junior	95	35.65±4.95	2.22	0.02	0.35
	Senior	65	33.74±5.84			
MOTE	Junior	95	30.44±3.62	.43	0.66	0.07
	Senior	65	30.17±4.40			
MOE	Junior	95	34.51±3.67	2.12	0.03	0.33
	Senior	65	32.94±5.67			
POE	Junior	95	36.44±4.41	1.43	0.15	0.22
	Senior	65	35.25±6.14			
UOE	Junior	95	24.14±3.51	3.49	0.001	0.55
	Senior	65	22.00±4.20			
EI	Junior	95	125.53±11.59	2.20	0.02	0.34
	Senior	65	120.35±18.13			

MOTE: Managing others' emotions, MOE: Managing own emotions, POE: Perception of emotions, UOE: Utilisation of emotions, EI: Emotional intelligence, SD: Standard deviation; Cohen's d measured the effect size of the difference between two means.

## Results

Of the 160 subjects, 90(56.3%) were male and 70(43.8%) were female medical officers. The overall mean age was 29.39±4.65 years, Further, 95(59.4%) subjects had professional experience 1-2 years, while 65(40.6%) had 3-10 years (Table 1).

Chronbach's alpha value for reliability and internal consistency of both the scales and the all the subscales as well as respective cut-off scores were calculated (Table 2).

JMOs showed significantly higher levels of burnout and ERI compared to the SMOs ( $p<0.05$ ), but the result was not significantly different in terms of subscales except MOE and UOE (Table 3).

## Discussion

The current study found that JMOs experienced significantly higher level of burnout compared to the SMOs. In Egypt, most MOs had a moderate level of burnout and one-fourth had high-level burnout, and the multiple factors were identified, like age, gender, regularity of experience to work-related rigour, years of practice, workload, command and management tasks, etc.<sup>14</sup> In Pakistan, JMOs have multiple responsibilities compared to SMOs in

some institutions. There are times when they have to perform additional or compensatory duties in place of their seniors, and such factors may cause high level of burnout. Similar findings were reported earlier.<sup>15</sup> A study claimed that burnout was prevalent among postgraduate year 1 doctors.<sup>16</sup> Another study on Irish and American JMOs declared that Irish doctors had higher burnout compared to the American practitioners ( $p=0.03$ ), and argued that such levels were unjustifiable both for the JMOs and their patients.<sup>17</sup> A study said the best forecaster for emotional exhaustion was neuroticism, while for individual achievement the forecasters were consciousness and EI.<sup>17</sup>

The other significant finding of the current study was that the JMOs had significantly higher level of EI, and a better ability with respect to MOE and UOE. Similar findings were reported in an earlier study.<sup>19</sup> Another study concluded that the senior faculty had a higher total EI score compared to the junior residents and interns.<sup>20</sup> The difference could be due to cultural and geographical factors. Furthermore, higher EI is a decent predictor of lesser stress, anxiety, and depression in resident MOs.<sup>21</sup> Besides, EI can indirectly lessen tiredness somewhat through adjusting surface acting and natural acting approaches.<sup>22</sup>

## Conclusion

JMOs experienced significantly higher level of burnout and EI compared to SMOs. Also, the JMOs had better ability to manage their own emotions, and to better utilise their emotions compared to the SMOs.

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**Disclaimer:** The text is based on an M.Phil thesis (studying multiple variables) conducted after approval from the Institutional ethics review committee. The current study analysed only two of those variables; emotional intelligence and burnout.

**Conflict of interest:** None.

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